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Additional Information

# Assessment of smart-meter-enabled dynamic pricing at utility and river basin scale

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## 25 **ABSTRACT**

26 The advent of smart metering is set to revolutionize many aspects of the relationship between  
27 water utilities and their customers, and this includes the possibility of using time-varying water  
28 prices as a demand management strategy. These dynamic tariffs could promote water use efficiency  
29 by reflecting the variations of water demand, availability and delivery costs over time. This paper  
30 relates the potential benefits of dynamic water tariffs at the utility and basin scale, to their design  
31 across a range of timescales. On one end of the spectrum, sub-daily peak pricing shifts use away  
32 from peak hours in order to lower a utility's operational and capital expenses. On the other end,  
33 scarcity pricing factors in the variations of the marginal opportunity cost of water at weekly or longer  
34 timescales in the river basin where water is withdrawn. Dynamic pricing schemes that act across  
35 timescales can be devised to yield both types of benefits. The analysis estimates these benefits  
36 separately for Greater London (United Kingdom) and its 15 million inhabitants. Scarcity pricing  
37 implemented on a weekly timescale equates the marginal cost of residential water with estimates of  
38 the marginal economic values of environmental-recreational flows derived from tourism, property  
39 values, etc. Scarcity pricing during droughts could result in a 22 to 63% average reduction in  
40 environmental flow shortage whilst residential price increases would be capped at 150% of base  
41 levels. Yet, its ability to protect environmental flows could decrease in extreme shortage situations.  
42 The net present value of savings from peak pricing is conservatively evaluated approximately at  
43 £10 million for each initial percentage point in daily peak hour price increase.

## 44 **INTRODUCTION**

45 Smart metering is garnering increasing attention for its potential to bring about new ways of  
46 managing water demand (Boyle et al. 2013; Cominola et al. 2015a). Although volumetric water  
47 pricing is effective in controlling residential water demand (Olmstead and Stavins 2009; Grafton  
48 et al. 2011) when consumers have regular information on pricing (Gaudin 2006) and on their own  
49 consumption (Strong and Goemans 2015), residential water pricing policies are still generally based  
50 on fixed pricing schedules designed to cover average costs.

51 The advent of high-resolution smart water metering makes the design of daily and even hourly

52 variable fares feasible (e.g., [Vařak et al. 2014](#)), contrary to ordinary metering that provides a  
53 measurement only when read manually. The information this generates can help users to understand  
54 how to modulate their daily water consumption for different end-uses such as showering, laundry,  
55 garden watering, etc., in order to manage their water bills. Indeed, high temporal resolution water  
56 consumption data retrieved from smart meters enables the extraction of end-use consumption data  
57 (e.g., [Piga et al. 2016](#); [Creaco et al. 2017](#)) and to profile water customers' behaviors in response  
58 to external stimuli, including pricing schemes and awareness campaigns (e.g., [Nguyen et al. 2013](#);  
59 [Cominola et al. 2015b](#)). This information could be conveyed either through regular water bills or  
60 real-time feedback provided by phone applications and/or in-home displays, prototypes of which  
61 are being conceived (e.g., [Rizzoli et al. 2014](#)).

62 The idea of time-differentiation of residential prices per unit consumed dates back to the 1970s  
63 in the electricity sector (e.g., [Atkinson 1979](#)). It soon led to the concept of “dynamic pricing”,  
64 based on the idea that efficient pricing should, with a time resolution of an hour or less, equate  
65 power prices with the marginal (incremental) cost of producing electricity and conveying it through  
66 the grid ([Rosenfeld et al. 1986](#)). Since then, ever more sophisticated schemes have been proposed  
67 to manage demand during periods of peak loading in the power network ([Herter 2007](#); [Faruqui and](#)  
68 [Sergici 2010](#); [Joskow and Wolfram 2012](#); [Siano 2014](#)).

69 Similar to power networks, water distribution infrastructure experiences stress at peak hour.  
70 Daily demand varies year-round, and within-day demand is generally characterized by morning  
71 and evening peaks ([Lucas et al. 2010](#); [Cole and Stewart 2013](#); [Beal and Stewart 2014](#)). Peak-hour  
72 demand during the days of highest consumption impacts the way the network design and the needs  
73 for capacity expansion. Different parameters exist in the literature to describe an annual maximum  
74 in daily demand, including peak day ([Lucas et al. 2010](#); [Beal and Stewart 2014](#); [Gurung et al. 2015](#)),  
75 peak week ([Padula et al. 2013](#)), or mean day maximum month ([Gurung et al. 2014](#)). Regardless of  
76 which is used, reducing peak demand leads to substantial financial savings at the utility scale ([Cole](#)  
77 [et al. 2012](#); [Gurung et al. 2014](#)).

78 At the river basin scale, the marginal economic value of water evolves on weekly or longer

79 timescales, which is much slower than for electricity due to the significant natural and artificial  
80 storage capacity that typically exists in water systems. Marginal water values increase when  
81 water becomes scarce, and therefore using rising water prices as a signal of this scarcity is an  
82 appealing way of promoting a more efficient allocation of a limited supply of water over time  
83 and across uses (Young 1996; Griffin 2006; Pulido-Velazquez et al. 2008; Ward and Pulido-  
84 Velazquez 2012; Pulido-Velazquez et al. 2013; Macian-Sorribes et al. 2015). One example where  
85 this approach has been backed by regulation is in Europe with the Water Framework Directive  
86 (European Union Commission 2000) and subsequent efforts (e.g., European Union Commission  
87 2012), which promote the inclusion of environmental and resource costs in the calculation of  
88 recovery costs for water services. Such regulation also regards water pricing as an instrument to  
89 create incentives for efficient water use (Riegels et al. 2013). The concept of resource cost has been  
90 linked to the opportunity cost of water use under scarcity (Pulido-Velazquez et al. 2006; Heinz  
91 et al. 2007; Tilmant et al. 2008). In these circumstances, unadjusted water use would impose an  
92 opportunity cost on other users. Scarcity-induced pricing would signal this to residential users.

93 In order to help bridge the gap between the practice of residential water tariffs and the pos-  
94 sibilities offered by smart metering, this paper links tariff design across a range of timescales to  
95 potential benefits at the utility and river basin scale. In particular, tariffs that use sub-daily price  
96 variations can be designed to yield benefits by reducing the cost of supply in distribution networks,  
97 whereas weekly or monthly variations are appropriate for scarcity pricing. This exploratory paper  
98 focuses on these two timescales separately, but readers should keep in mind that tariffs that mix  
99 these timescales might be able to yield benefits at both the utility and river basin scale. Tariff  
100 changes at annual or longer timescales to reflect investments that affect the supply-demand balance  
101 also have impacts at both organizational scales (Sahin et al. 2016), but they do not require the use  
102 of smart meters, and are therefore not the focus of this work.

103 The remaining sections are as follows. First, dynamic tariffs are presented through economic  
104 concepts. Following that, potential benefits at the scale of the utility and river basin are presented.  
105 They are then evaluated separately for London's water resource system. Finally, result implications

106 and limitations are discussed, and concluding remarks are presented.

## 107 **ECONOMICS OF TARIFF DESIGN**

### 108 **Managing demand through dynamic tariffs**

109 Price changes from the baseline price  $p_0$  to a new price  $p_1$  can be used to manage demand over  
110 any arbitrary period of time – hour, day, week, etc. They aim to achieve a relative change  $X$  in  
111 demand  $D$ , with  $X < 0$  in the case of a demand reduction:

$$112 \frac{D(p_1)}{D(p_0)} = 1 + X \quad (1)$$

113 This work uses the concept of price elasticity of demand to compare the relative proportions by  
114 which demand varies when price varies at the utility scale:

$$115 E(p) = \frac{dD/D}{dp/p} \quad (2)$$

116 This elasticity is generally negative, since demand typically decreases when prices increase. Be-  
117 sides, residential water demand is price inelastic, i.e., the relative change in water consumption is  
118 smaller than the relative change in price (Espey et al. 1997; Dalhuisen et al. 2003; Sebri 2014).  
119 Using equations (1) and (2), elasticity  $E(p)$  determines the relationship between price change from  
120  $p_0$  to  $p_1$  and the target demand change  $X$ :

$$121 \exp\left(\int_{p_0}^{p_1} E(p) \frac{dp}{p}\right) = 1 + X \quad (3)$$

122 This relationship is described by the demand curve (Figure 1).

123 Because residential water demand is price inelastic, immediate effects of a higher (lower) price  
124 are a revenue gain (loss) for utilities and a financial loss (gain) to customers as a whole, and  
125 diverse outcomes for the individual customers. Tariff design should therefore comprise a revenue  
126 target while ensuring the sustainable provision of water services. To ensure a revenue target while  
127 managing demand, it is sufficient for the marginal value of residential water to be at  $p_1$  (Figure

128 1). For instance with a price increase, there is an excess revenue (black rectangle) which can be  
129 forsaken through tariff design not to increase overall payments by customers.

130 More generally, dynamic tariffs designed with efficiency objectives have regulatory, financial  
131 and social implications that should not be overlooked. For instance, tariffs should sustain utilities'  
132 financial flexibility in planning for an uncertain future (Hill and Symmonds 2011; Sahin et al.  
133 2016), yet that should be balanced with the imperative of serving and protecting customers (Ofwat  
134 2009).

### 135 **Sub-daily demand shifting**

136 Over smaller time frames such as a day – or a week if weekdays demand is shifted to weekends  
137 – some end-uses can be shifted from times where prices are higher towards times where they  
138 are lower. In theory, there can be an arbitrary number of different prices, but experience from  
139 the electricity sector indicates that the many users may be unwilling or unable to implement  
140 sophisticated scheduling strategies (Hubert and Grijalva 2012), which would thwart the objective of  
141 shifting demand. The simplest demand shifting tariffs, and the easiest to understand for customers,  
142 considers only two periods, with the objective of shifting demand from period 1 to period 2 (Figure  
143 2).

144 Sub-daily demand shifting tariffs are expected to provoke a more elastic demand response than  
145 tariffs that apply over longer timescales (Cole et al. 2012), because over sub-daily timescales users  
146 can shift portions of their uses towards off-peak hours. Assuming elasticities  $E_1$  and  $E_2$  for both  
147 time periods, equation (3) also applies to demand shifting, and can be used to design a two-period  
148 tariff with a revenue target.

### 149 **POTENTIAL BENEFITS OF DYNAMIC WATER PRICING**

150 In principle, benefits are expected to come from efficient pricing, i.e., by defining residential  
151 prices according to the marginal cost of supply. Hydro-economic modeling (Harou et al. 2009)  
152 enables the computation of the opportunity cost of water in a river basin at weekly or longer  
153 timescales (Pulido-Velazquez et al. 2008; Pulido-Velazquez et al. 2013), but to the best of our  
154 knowledge, network engineers and water economists have yet to team up to produce methodologies

155 that would evaluate the marginal cost function of peak demands in a pipe network. Therefore,  
156 utility-scale benefits focus instead on the direct financial and engineering impacts of reducing peak  
157 demand.

### 158 **Utility-scale benefits**

159 Reducing peak demand, e.g. through peak pricing, lowers the cost of a water distribution  
160 network operation, maintenance and expansion. It has the potential to reduce the size of new  
161 mains when a city expands and new areas have to be served (Carragher et al. 2012; Lucas et al.  
162 2010), or during the replacement of leaky mains in network maintenance operations; both translate  
163 into financial savings. Alternatively, peak pricing can help delay investment in new mains, by  
164 postponing the date at which existing mains will no longer be able to handle a rising demand,  
165 and by lowering the risk of pipe bursts caused by high pressure. Pressure management is a recent  
166 subfield of water distribution network design and management (see e.g., Gomes et al. 2011; Vicente  
167 et al. 2016). Yet, available literature does not seem to address the potential impacts of reducing  
168 peak use on pressure management.

169 Besides, reducing peak demand is expected to reduce operational costs. It could lower peak-hour  
170 energy consumption because the daily morning and evenings water use peaks often correspond to  
171 times of peak-hour electricity tariffs. Therefore, if a utility does not have enough in-network water  
172 storage, it must incur higher energy costs to deliver water during peak time. Optimal pumping  
173 scheduling then becomes a significant source of savings (McCormick and Powell 2003; Martínez  
174 et al. 2007), and reducing peak use can add substantially to these operational savings. Alternatively,  
175 if a utility has enough in-network storage, but expects peak demand to grow, reducing peak use  
176 delays the investment in new in-network storage.

### 177 **Basin-scale benefits**

178 The opportunity cost of scarce water allocation over time and across uses can be determined  
179 from the marginal value of water (e.g., Pulido-Velazquez et al. 2008), which will depend on the  
180 cross-sectoral value of water, from all other uses – agricultural, industrial, environmental, etc.  
181 Net benefits from water allocation in a river basin are maximal when the net marginal benefits



182 per additional unit of water are equal in all use sectors. For the case of two sectors, or when an  
183 efficient cross-sectoral price of water already exists for all non-residential uses, this equimarginality  
184 principle can be illustrated graphically (Figure 3; Young 1996) by representing the demand curves  
185 for residential (from upper left to lower bottom) and for other uses (from the right-hand axis).

186 In a non-scarcity situation (left panel on Figure 3), there is enough water for all competing  
187 uses, so water itself has no value. Then, residential water is delivered at its base volumetric rate  
188  $p_0$ , which is typically a reflection of the utility's average costs in the common case where prices  
189 equal average cost. On the contrary, when there is water scarcity (right panel on Figure 3), the two  
190 curves are crossing, and the optimal allocation corresponds to the price given by their intersection  
191 – if prices reflect marginal opportunity costs. This price  $\pi$  represents the marginal economic value  
192 of water as a resource, also referred to by economists as its shadow value. Scarcity price  $p_s$  at the  
193 tap is then given by:

$$194 \quad p_s = \pi + p_0 \quad (4)$$

195 Figure 3 along with equation (4) serve as a basis for determining cross-sectoral and residential  
196 water prices and associated consumptions.

## 197 **GREATER LONDON APPLICATION: DATA AND METHODOLOGY**

### 198 **Context**

199 London (UK) is an administrative entity comprising over 8.5 million (M) inhabitants, at the  
200 core of a metropolitan area topping 13M inhabitants. Population in that area is growing, fueling  
201 concerns about future water supplies in the Thames River basin, that is already classified as water  
202 stressed (Environment Agency 2007). These concerns have motivated Thames Water, the utility  
203 that serves most of Greater London, to launch a 15-year smart metering roll-out set to equip a  
204 sizable proportion of the 3.3M households they serve (Rasekh et al. 2016).

205 The purpose of this case-study is to give order-of-magnitude estimates of the possible concrete  
206 benefits of dynamic pricing, not to provide precise figures. This proof of concept is meant to  
207 help motivate water utilities and other stakeholders to consider these potential at utility- and basin-

208 scale benefits. Another aim is to pinpoint what the data limitations are, so as to motivate the  
209 development of more accurate estimates. Data and code used in this section can be found on  
210 [https://github.com/charlesrouge/Dynamic\\_Pricing](https://github.com/charlesrouge/Dynamic_Pricing).

## 211 **Dynamic pricing and demand response**

212 This application proposes an economic-engineering (Lund et al. 2006) approach for evaluating  
213 the benefits of smart-metered enabled dynamic pricing mechanisms. It considers two tariffs, a  
214 sub-daily peak pricing scheme aimed at reducing peak-hour residential demand for financial utility-  
215 scale benefits, and a scarcity pricing scheme with prices changing every week, and leading to a  
216 more efficient use of available water in the Thames River basin, especially when it comes to the  
217 environmental benefits of Thames waters.

218 Peak demand is generally peak-hour demand at the most use-intensive time of year, so that  
219 peak pricing can be achieved by shifting demand from a peak period 1 to an off-peak period 2  
220 (similar to Figure 2), possibly combined with demand management during a well-identified period  
221 of exceptional peak demand. Scarcity pricing implements variable prices on a regular basis – e.g.,  
222 weekly – to track the variations in water availability, and in water value.

223 The demand curve for residential water is derived using the point expansion method (Jenkins  
224 et al. 2003; Griffin 2006), assuming a constant price elasticity  $E$  in both assessments of peak and  
225 scarcity pricing. Equation (3) becomes:

$$226 \quad p_1 = p_0 \cdot (1 + X)^{1/E} \quad (5)$$

227 where  $p_0 = \text{£}2.05 \text{ per } m^3$  is the total 2016 uniform volumetric water price by Thames Water (Thames  
228 Water 2015). In the absence of real-world trials for dynamic water tariffs such as those investigated  
229 in this London case-study, or of any indication of how smart metering and dynamic pricing may  
230 impact the price response, three time-invariant estimates of the price elasticity of water demand  
231 are used,  $E = 0.3, -0.4$  and  $-0.5$ . They come from a recent study that introduced a new approach  
232 to extrapolate results from a meta-analysis of the price elasticity of residential demand (Marzano

233 [et al. 2017](#)).

### 234 **Partial estimation of utility-scale financial savings**

235 There are gaps in the literature pertaining to impacts of lowered peak-hour demand, and the  
236 impacts of daily water demand variations on a water distribution network is still a topic of active  
237 research ([Liu et al. 2016](#)). Due to data availability, this London case study focuses exclusively on  
238 savings due to reduced expansion and replacement costs associated with reducing peak use. These  
239 savings have been estimated using the following steps.

240 First, lowered peak-hour demand has been analytically linked with reduced costs in mains  
241 expansions. [Lucas et al. \(2010\)](#) is one of few studies that explore this relationship. For a newly-  
242 built suburb of Melbourne, Australia, these authors design the water network according to different  
243 estimates of peak consumption. Using data from that work, we fitted a quadratic relationship  
244 between relative peak usage reduction and the relative cost of new mains (Figure 4). This quadratic  
245 fit is the simplest way to capture both the decreasing cost and the decreasing returns of peak demand  
246 reduction in the 0-50% range without overfitting the data. In a similar way, if mains have to be  
247 replaced, e.g. because they are leaky, lowering peak use might prompt water managers to replace  
248 such leaky existing pipes with smaller ones, in areas where consumption is not expected to grow in  
249 the future. London's Victorian mains were first installed in the late nineteenth and early twentieth  
250 century. Due to their age, they are leaky and need to be replaced in the decades to come.

251 Second, this evaluation extrapolates the quadratic relationship between peak use and investments  
252 in Figure 4 to both network expansion and replacement in London. This relationship is applied  
253 to the average per-property cost of mains installation or replacement, evaluated at £2,000 by two  
254 different ways, and confirmed by the figures from [Lucas et al. \(2010\)](#). One evaluation relies on an  
255 average cost per meter of mains, while the other comes from a per-property cost evaluation from  
256 different property types, then averaged thanks to a classification of property by type ([Thames Water  
257 2014](#)). The data at the origin of these evaluations is confidential.

258 Third, this per-property evaluation of savings associated to peak pricing and resulting decrease  
259 in peak use is then multiplied by the number of properties for which mains expansion or replacement

260 are needed each year to yield annual utility-wide benefits over a 45-year period (2016-2060). These  
261 numbers are derived from 1) population growth projections (Thames Water 2014) that are assumed  
262 to reflect the rate of construction of new properties for which new mains will be required, and 2)  
263 an estimate of the average rate of replacement of Victorian mains. These two latter numbers are  
264 expressed as a number of properties for which mains expansion or replacement are needed each  
265 year. Thus, a 200-year turnover is interpreted to be equivalent to installing new mains for 1/200  
266 of properties on any given year. This very conservative estimate reflects the actual age of some of  
267 those mains – over 100 years old – while leading to conservative estimates on the savings potential  
268 of reducing peak use, which is appropriate for a proof-of-concept study. Computed estimates  
269 assume that all 3.3M properties existing in 2016 are equipped with smart meters and have a peak  
270 pricing tariff.

271 Finally, annual savings are computed over a 45-year period (2016-2060) to find the utility scale  
272 net present value (NPV) of savings, using the UK government’s reference interest rate (3.5%; HM  
273 Treasury 2003). Parameter values are summarized in the second column of Table 1.

### 274 **Basin model and scarcity pricing**

275 The evaluation of the potential basin-scale benefits of scarcity pricing post-processes results  
276 from an adapted version of the IRAS-2010 rule-based simulation model by Matrosov et al. (2011)  
277 for the Thames Valley and Greater London (panel (a) of Figure 5). This model uses historical flows  
278 from 1920-2004 with a weekly time step, and combines them with projected demands for 2050.  
279 This scenario is supported by the fact that demand increase is expected to play a greater role than  
280 changes in supply by mid-century (Thames Water 2014).

281 In the IRAS-2010 model, water use restrictions are enforced there when LAS drops below certain  
282 levels which vary seasonally according to the Lower Thames Control Diagramme (Matrosov et al.  
283 2011). These restrictions lower both London’s water consumption, and the minimum Thames river  
284 flow requirement at Teddington weir upstream of London (panel (b) of Figure 5). This requirement  
285 reflects benefits such as navigation, recreational and environmental values, and reducing it implies  
286 losses to these sectors.

287 This analysis post-processes simulation results from the IRAS-2010 model. Scarcity pricing  
288 impacts are evaluated for the wide range of supply-demand conditions that arise over the course of  
289 the 85-year simulation. Scarcity pricing is used to efficiently reallocate water during each weekly  
290 timestep downstream of London's Aggregated Storage (LAS). For each time step, post-processing  
291 finds the unique efficient price  $\pi$  that equates the marginal environmental benefits of Thames flow  
292 below Teddington weir to the marginal value of "raw" water for residential use, similar to Figure 3  
293 and equation (4). Yet, for many simulated weeks, results suggest different urban and environmental  
294 marginal prices ( $p_u$  and  $p_e$ ), deduced by reporting the simulated allocation on the demand curves.  
295 These prices are made to converge towards the unique efficient price  $\pi$  through a simple dichotomic  
296 search that reduces the difference between  $p_u$  and  $p_e$  by a factor of at least two at each iteration  
297 (see Appendix I for details). In this way, water is allocated in an efficient way (the equimarginal  
298 principle holds) and the water allocated to both the river and the residential users by the IRAS-2010  
299 simulation model is rebalanced on a week-by-week basis by post-processing.

300 Demand curves for both urban and environmental water uses are needed to post-process IRAS-  
301 2010 results and assess the possible impacts of scarcity pricing in London. The residential demand  
302 curve is derived from equation (5). The environmental demand curve represents the population's  
303 willingness to pay for different levels of environmental flows, and it has not been estimated for  
304 London yet. In this data-scarce context, a simple linear environmental demand curve approximation  
305 is used, which is consistent with previous theoretical studies (Yang et al. 2009; Giuliani et al. 2014).  
306 In this case it is sufficient to know the aggregate environmental benefits of river flow in the Thames  
307 in order to derive the whole demand curve. Environmental benefits are the area underneath the  
308 linear demand curve.

309 Parameterizing the demand curve is challenging because there are many ways in which river  
310 flows are valuable (Kulshreshtha and Gillies 1993). Two willingness-to-pay studies provide a  
311 similar evaluation of the environmental value of Thames River flows (Thames Water 2005; Eftec  
312 2015). Both are based on stated-preference studies from respondents in the Thames Water region  
313 in the context of the construction of the Thames tideway tunnel, a large new infrastructure aimed at

314 eliminating combined sewers overflow. They report an aggregate annual value of around £250M  
315 that encompasses a series of ecosystem services brought by the river thanks to this infrastructure.  
316 This annual aggregate value of £250M is interpreted as a lower bound for the ecosystem value  
317 of the Thames' water, and can therefore be used as a baseline value of environmental flows, and  
318 then disaggregated at the weekly time step. Specific ecosystem services used by a fraction of the  
319 population add to this total, but willingness to pay studies report comparatively much smaller value  
320 for these (e.g., £12M for angling, Peirson et al. 2001).

321 The value for flows in London's Thames River goes beyond ecosystem services and associated  
322 recreational benefits. For instance, riverfront location bolsters the value of both new and existing  
323 real-estate developments (Cassidy 2013). The river contributes both directly – cruises, touristic  
324 attractions, riverfront venues – and indirectly – through its place in popular culture – to tourism  
325 revenues, estimated at £15 billion a year from overnight visitors and up to £26 billion a year when  
326 accounting for day trips to London (Visit England 2016). Given the amounts at stake, even a minor  
327 contribution of a few percentage points to the value of riverfront development and to the revenues  
328 of tourism might represent several hundred £M. To investigate the possible implications for scarcity  
329 pricing, total values of instream flows worth £500M per year and £750M per year are compared to  
330 the base estimate of £250M per year.

## 331 **GREATER LONDON APPLICATION: RESULTS**

### 332 **Financial savings from reducing peak use**

333 The potential utility-scale financial impact on London of peak hour pricing is computed using  
334 the parameter values from the second column of Table 1. Results from Figure 6 suggest that price  
335 increases see diminishing returns, but that doubling or tripling peak prices could have an important  
336 impact both on peak consumption and on associated benefits. This ability to design and install less  
337 costly mains is estimated at around £100 to £200 per property NPV of savings – recall that there  
338 are 3.3 million properties. This figure is reasonable given NPV saving estimations of AUS \$20M  
339 for 30,000 properties in Mackay, Australia for a 10% reduction in monthly peak demand (Beal and  
340 Flynn 2014). These savings come from delayed network investment. Extrapolated over London

341 and its 3.3M properties, this would correspond to £1 billion NPV, well over the £240M found by  
342 the calculation presented in this section.

343 A sensitivity analysis has been performed on the various parameters used for the calculations  
344 (Table 1). Results do not contradict the idea that the potential benefits of peak pricing might be  
345 worth evaluating further. Uncertainty about future population growth is particularly large (Thames  
346 Water 2014), and that translates into a large uncertainty affecting the benefits from less costly mains  
347 expansions, which could be almost negated if population growth is only 0.2%, or almost doubled  
348 if it reaches 1%; in both cases this has a major impact on the total potential benefits from peak  
349 pricing.

### 350 **Environmental benefits of scarcity pricing in the Lower Thames basin**

351 Scarcity pricing is post-processed from IRAS-2010 results for three annual values of envi-  
352 ronmental flows (£250M, £500M and £750M) and three values of the price elasticity of demand  
353 ( $E=-0.3, -0.4, -0.5$ ). Recall that each elasticity value represents a possible price response; a combi-  
354 nation of values of environmental flows and price elasticity defines a scenario. These nine distinct  
355 scarcity pricing scenarios are compared with the current rule-based management simulated with the  
356 IRAS-2010 simulation model, where environmental flows are reduced as levels drop in London's  
357 storage reservoirs. Results are summarized in Tables 2 and 3, and the modeled consequences of  
358 scarcity pricing on the 1943-1944 drought are presented in Figure 7.

359 Results illustrate that scarcity pricing would reduce environmental flow shortage overall. Short-  
360 age events happen almost 25% of the time during rule-based allocation simulations. In those weeks,  
361 scarcity pricing leads to 22% average decrease in shortage in the most unfavorable scenario (less  
362 elastic demand, lower value of environmental flows), a figure that raises up to 63% in the most  
363 favorable scenario. Environmental valuation scenarios have more impact on the results more  
364 than price elasticity scenarios, stressing the importance of properly valuing environmental flows.  
365 Scarcity pricing is more effective for events of mild severity than for situations of severe shortage  
366 (e.g, August to October 1944 on Figure 7). Then, residential consumers are willing to pay for  
367 water even at prices that deplete available water for the environment. This happens regardless of

368 the parameter values chosen, which suggests that during severe drought events, scarcity pricing  
369 should sometimes be used alongside other regulatory instruments such as water usage restrictions,  
370 lest environmental flows become depleted.

371 When it comes to price increases, mild increases are very common but price increases over  
372 50% happen infrequently, and occur more often when environmental flows are valued more. In  
373 fact, the sharpest price increases – around 150% for  $E=-0.3$  – correspond to no-flow events in  
374 these simulations (see Figure 7). This implies that scarcity-induced price increases are limited in  
375 magnitude, since they become unnecessary once environmental flows have been depleted. In those  
376 situations, pricing would be complemented or even replaced by other regulatory tools.

## 377 **DISCUSSION**

378 This paper outlines the potential benefits at the utility and river basin scale of dynamic pricing,  
379 which can be implemented through price variations at a range of timescales. In particular, the  
380 case study application to London provides a proof of concept of the potential of those pricing  
381 mechanisms for reaching their objectives. Yet, the water sector is still in the early phases of smart  
382 metering diffusion and dynamic pricing implementation. Further assessment of the technological  
383 and institutional challenges raised by dynamic pricing will be necessary.

384 The development of smart metering takes place at a time when new avenues for engaging the  
385 public, and modeling their behaviors, are being explored (Fraternali et al. 2012). In particular, user  
386 modeling is seen as a promising tool to help designing personalized water demand management  
387 strategies with highly customized feedbacks (Cominola et al. 2015a; Cardell-Oliver et al. 2016).  
388 This can lead to reduced water consumption on its own (Sonderlund et al. 2016). For instance,  
389 individually targeted behavioral messages indicate an interesting potential for reducing or shifting  
390 residential peak diurnal daily water end-use demand 8-15% during the morning hours and 12-23%  
391 at night (Beal et al. 2016).

392 Dynamic pricing could therefore support comprehensive strategies that manage demand through  
393 a combination of customer engagement, awareness campaigns, detailed personalized feedback  
394 on consumptive behavior, gamification, etc (Harou et al. 2014). Beyond, the complementarity



395 and respective roles of price and non-price instruments are topics of active research and debate  
396 (Michelsen et al. 1999; Inman and Jeffrey 2006; Olmstead and Stavins 2009; Garcia-Valiñas et al.  
397 2015). However, while research on urban water pricing has made significant advances in recent  
398 years, greater efforts to collect data and to evaluate alternative regulatory approaches such as use  
399 regulations and other non-price instruments remain necessary (Worthington and Hoffman 2008;  
400 Katz et al. 2016).

401 The possible combinations of dynamic pricing with use regulation, awareness campaigns, and  
402 all the new ways to engage with residential users that are being made available, may have an effect  
403 on the price response. Likewise, the price elasticity of demand, which describes this response, is  
404 known to evolve over time after a price change (Dalhuisen et al. 2003). Until a dynamic water  
405 tariff is trialled in a real-world situation, it may seem bold to make assumptions about how the  
406 price response may be impacted by such factors as the time resolution of the tariff, the rhythm and  
407 magnitude of the price changes, or the interaction with other smart-metered-enabled technologies  
408 and policy tools. In addition, in sectors where dynamic pricing has been implemented, surveys  
409 of multiple trials (e.g. Faruqui and Sergici 2010, for the power sector) reveal that price response  
410 may depend on a number of sector- and location-specific factors. This stresses that one should be  
411 cautious with assumptions on the price response to dynamic water tariffs in a given context and  
412 location. At the same time, evaluating – and demonstrating – the potential benefits of dynamic  
413 pricing is a necessary step towards real-world implementation. Therefore, the approach taken in  
414 this paper is to evaluate dynamic pricing with simple, neutral assumptions on price response, e.g.,  
415 by using several constant values for the price elasticity of demand (see e.g., Renzetti et al. 2015).

416 The case study application also shows the interest of extending environmental flow valuation  
417 to all instream usages (e.g. recreation, riverfront property valuation) in order to represent the  
418 interests of all stakeholders. Attempts by ecological and environmental economists to assess the  
419 value of protecting instream flow services are increasing and can provide valuable guidance in  
420 proposing reasonable scarcity charges. Overall these attempts focus on specific services, such  
421 as recreation (Duffield et al. 1992; Weber and Berrens 2006) and protection of aquatic fauna

422 (Berrens et al. 1996) or a wider combination of them (Loomis et al. 2000; Holmes et al. 2004).  
423 Possible improvements of instream flow services are highly location-specific, and wide in scope.  
424 Accordingly, the economic evaluation of direct and indirect resource uses should make use of  
425 qualitative, quantitative and monetary assessments (Eftec 2010), including spatial analysis tools  
426 and hydro-economic modeling.

427 In this work, scarcity pricing only looks at marginal water values given a total water allocation  
428 determined by system rules in a system with limited storage capacity. Yet, the value of water also  
429 depends on its future availability. Therefore, scarcity pricing could also be used to balance present  
430 and future allocation; this is already the case in some water-scarce river basins with substantial  
431 use of inter-temporal storage (Pulido-Velazquez et al. 2008; Pulido-Velazquez et al. 2013). In such  
432 cases, one must also account for the uncertain nature of future water availability (Tilmant et al.  
433 2008; Macian-Sorribes et al. 2015).

## 434 CONCLUSIONS

435 This paper provided an economic engineering conceptual framework for smart meter-enabled  
436 dynamic pricing, a proof of concept application to London's water supply system and a discussion  
437 of some salient issues. It starts from the observation that dynamic tariffs can be implemented at a  
438 broad range of temporal scales, and that they may be beneficial at the utility and river basin scales.

439 Dynamic pricing can be used to pursue the objectives of scarcity pricing and peak pricing  
440 policies. Scarcity pricing uses tariffs that reflect the marginal opportunity cost given by the value  
441 of leaving water in the river for other uses, human or ecological. This pricing is efficient and leads  
442 to greater basin-wide benefits from water allocation. Contrary to enforcing demand reductions  
443 while charging water at the same fixed rate, it can also lead to water savings without hurting a  
444 utility's finances. Peak pricing uses demand shifting, and sometimes demand reduction, to reduce  
445 peak-hour demand. Since water distribution network are designed to handle demand peaks, these  
446 reductions lead to substantial savings in network design, maintenance and deferred expansion.

447 Application to London outlines the potential of both pricing schemes. Evaluated using historical  
448 flow data, scarcity pricing helped reduce environmental flow shortages in London by about half (22

449 to 63%) depending on the valuation of these flows and on the demand response. Corresponding  
450 residential price increases are relatively limited (prices at least doubled less than 2% of the time).  
451 Yet, economic instruments alone may not be able to protect environmental flows in situations  
452 of extreme scarcity. The benefits of peak pricing are in terms of network investment; doubling  
453 peak-hour prices could result in conservative estimate of savings of about £200 per property in  
454 NPV. These results underscore the potential of smart metering to enable demand management of  
455 large metropolitan areas which depend on nearby high value environments as their source of water.  
456 They also highlight the importance of bridging gaps in research and practice that hinder accurate  
457 evaluations of the benefits of dynamic pricing. Last but not least, dynamic pricing impacts utilities'  
458 costs and benefits in the long run, as peak pricing decreases costs and scarcity pricing might raise  
459 extra revenues. Dynamic tariffs could therefore be considered as long-term planning instruments  
460 by utilities.

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467 **APPENDIX I. FINDING EFFICIENT PRICE  $\pi$**

468 Let us assume that there is limited water availability between two sectors like on Figure 8, but  
 469 the allocation is not efficient and favors a sector  $\alpha$  above a sector  $\beta$ . Then, scarcity is more felt by  
 470 the latter than by the former, and  $p_\alpha < \pi < p_\beta$ . To find  $\pi$ , the dichotomic search uses initial values  
 471  $p_\alpha^0 = p_\alpha$  and  $p_\beta^0 = p_\beta$ , and then define  $[p_\alpha^{k+1}, p_\beta^{k+1}]$  from  $[p_\alpha^k, p_\beta^k]$  using  $p^{k+1} = (p_\alpha^k + p_\beta^k)/2$  and the  
 472 iterative formula:

$$473 \quad p^{k+1} = \begin{cases} p_\alpha^{k+1} & \text{if } p^{k+1} < \pi \\ p_\beta^{k+1} & \text{if } p^{k+1} \geq \pi \end{cases} \quad (6)$$

474 Since the demand curves are monotonous, to a price  $p_\alpha^{k+1}$  (or  $p_\beta^{k+1}$ ) corresponds a unique way  
 475 to allocate water. Equation (6) means to keep  $p_\alpha^k < \pi < p_\beta^k$  for all iterations  $k$  of the search.  
 476 Graphically (see Figure 8) this ensures that the points defined on the demand curves at iteration  
 477  $k + 1$  are within the “triangle” defined by A, B and C at iteration  $k$ . It is a smaller triangle, so we  
 478 have  $p_\alpha^k \leq p_\alpha^{k+1} < \pi < p_\beta^{k+1} \leq p_\beta^k$ . Finally, equation guarantees that  $p_\beta^{k+1} - p_\alpha^{k+1} \leq (p_\beta^k - p_\alpha^k)/2$ ,  
 479 which guarantees the convergence of the search.

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Parameter	Value		Benefit sensitivity (20% price increase)	
	Average	Range ( $\pm X$ )	+X	-X
Price elasticity of demand	-0.4	$\pm 0.1\%$	-23%	+22%
Annual discount rate	3.5%	$\pm 1\%$	-15%	+19%
Per-property cost of mains	£2,000	$\pm$ £500	+25%	25%
Annual population growth	0.6%	$\pm 0.4$	+46%	-41%
Annual mains replacement rate	0.5%	$\pm 0.2$	+18%	-18%

**TABLE 1**

Parameter values	Scarcity pricing									Rule-based allocation
	£250M/year			£500M/year			£750M/year			
Value of environmental flows										
Price elasticity of demand	-0.3	-0.4	-0.5	-0.3	-0.4	-0.5	-0.3	-0.4	-0.5	(-)
<b>Average deficit (ML/day)</b>	214	193	175	168	144	126	140	117	101	<b>275</b>
<b>Events with flows under 400 ML/day</b>										
Frequency of occurrence (weeks/year)	1.76	1.48	1.11	1.08	1.00	0.31	1.00	0.29	0.25	<b>5.29</b>
Number of events	10	10	9	9	7	6	7	5	5	<b>42</b>
<b>Events with flows under 200 ML/day</b>										
Frequency of occurrence (weeks/year)	0.69	0.29	0.26	0.26	0.22	0.20	0.22	0.20	0.19	<b>0.05</b>
Number of events	13	5	5	5	3	3	3	3	2	<b>3</b>
<b>No-flow events</b>										
Frequency of occurrence (weeks/year)	0.22	0.21	0.20	0.20	0.19	0.16	0.19	0.16	0.16	<b>0</b>
Number of events	3	3	3	3	2	4	2	4	4	<b>0</b>

**TABLE 2**



Parameter values	Scarcity pricing								
	£250M/year			£500M/year			£750M/year		
Value of environmental flows	-0.3	-0.4	-0.5	-0.3	-0.4	-0.5	-0.3	-0.4	-0.5
<b>10% residential price increase</b>									
Frequency of occurrence (weeks/year)	10.7	10.6	10.6	10.8	10.7	10.7	10.8	10.7	10.7
Number of events	76	74	74	77	76	76	77	78	76
<b>50% residential price increase</b>									
Frequency of occurrence (weeks/year)	1.31	1.05	1.00	2.17	1.93	1.49	5.37	2.21	1.93
Number of events	8	7	7	15	11	10	41	17	11
<b>100% residential price increase</b>									
Frequency of occurrence (weeks/year)	0	0	0	1.00	0.29	0.25	1.28	1.00	0.31
Number of events	0	0	0	7	5	5	10	7	6
<b>150% residential price increase</b>									
Frequency of occurrence (weeks/year)	0	0	0	0.21	0.20	0.19	0.29	0.22	0.21
Number of events	0	0	0	3	3	2	5	3	3

**TABLE 3**

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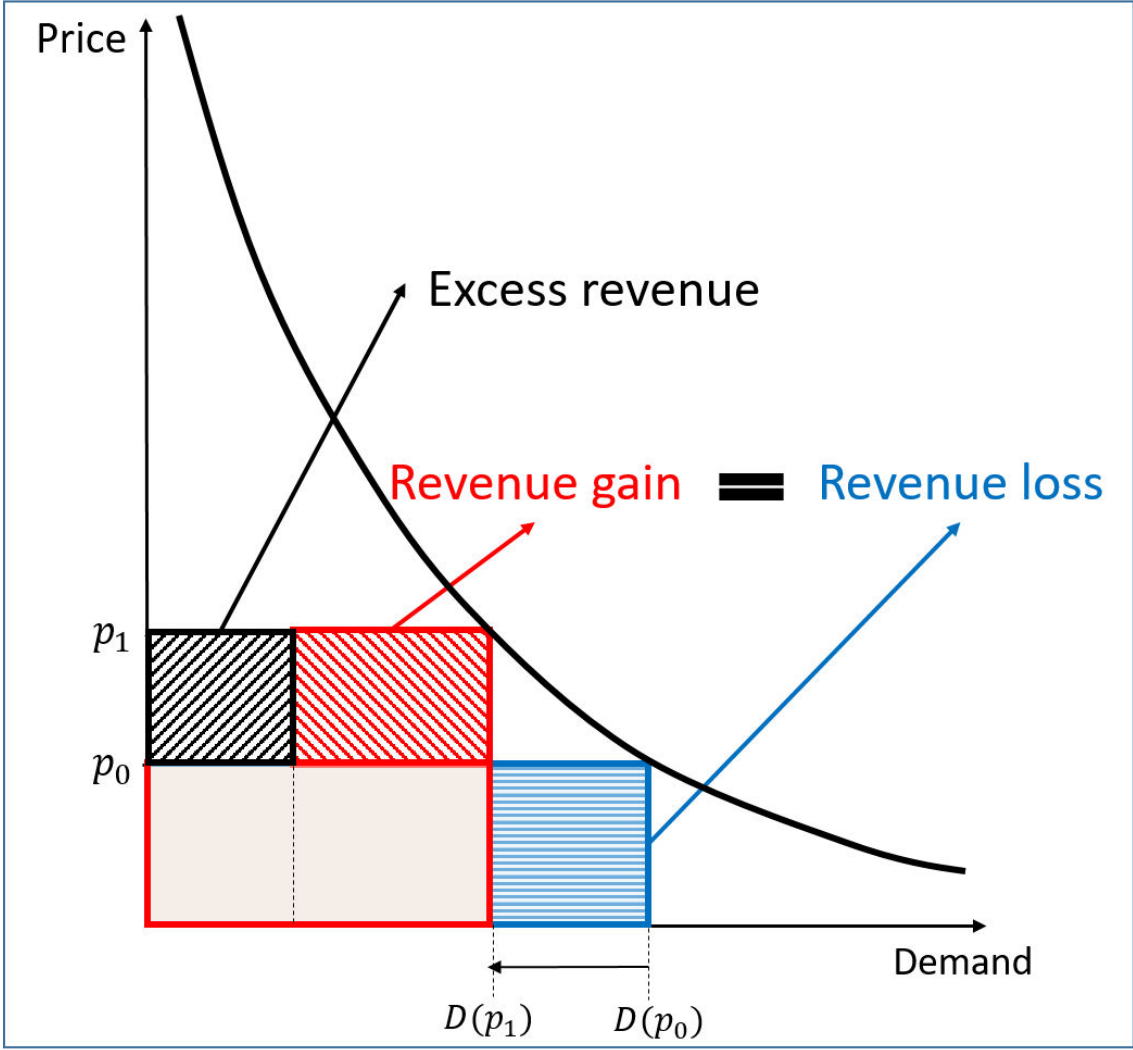
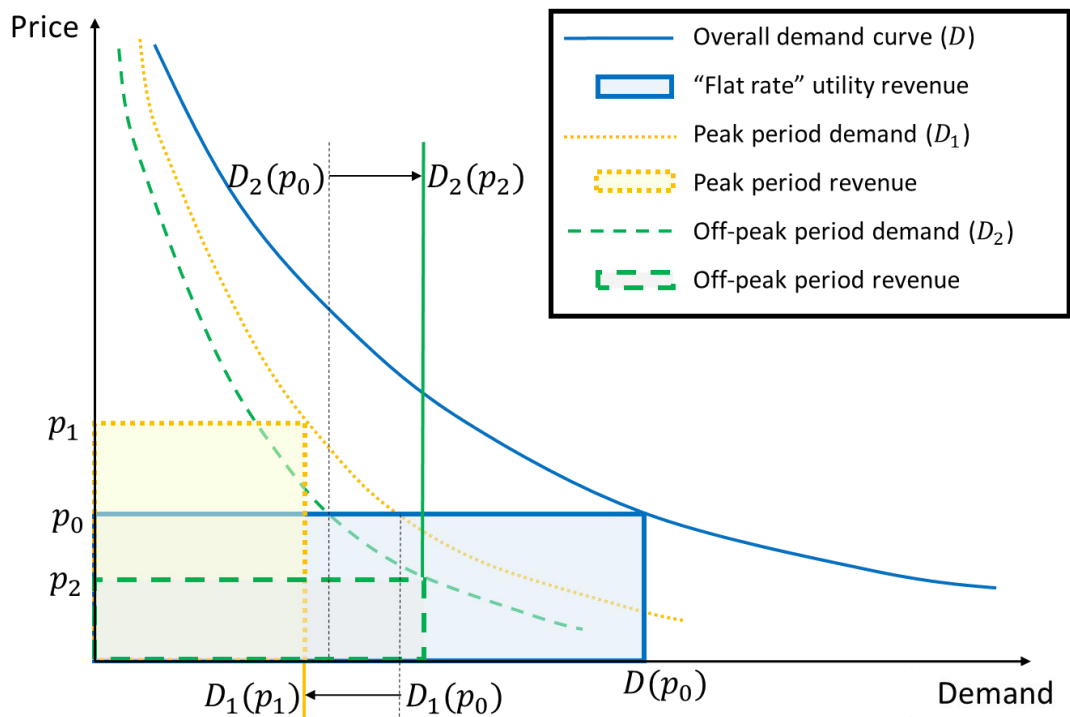
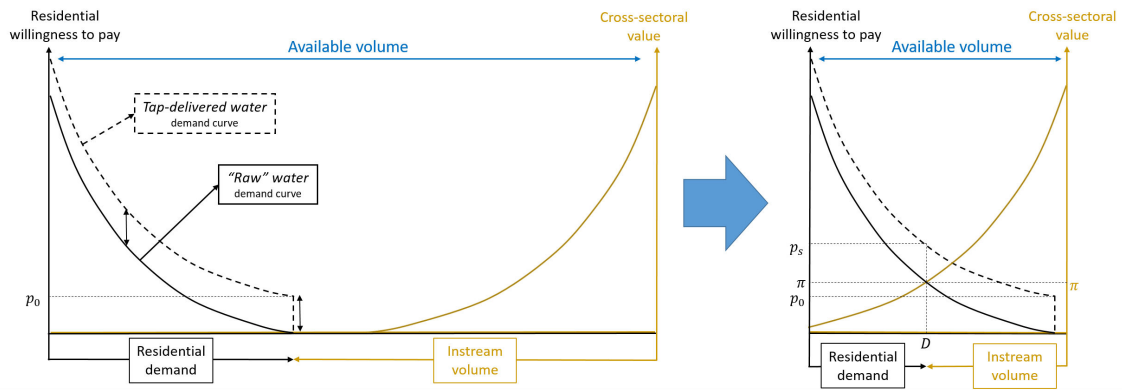


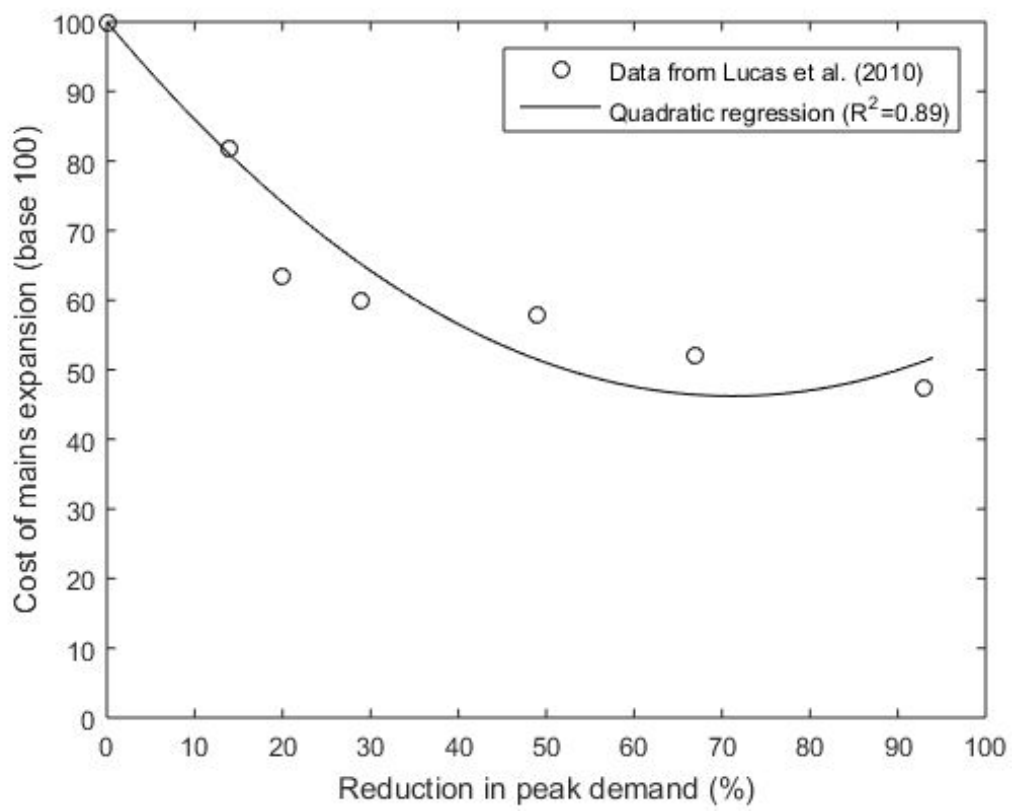
Fig. 1



**Fig. 2**



**Fig. 3**



**Fig. 4**

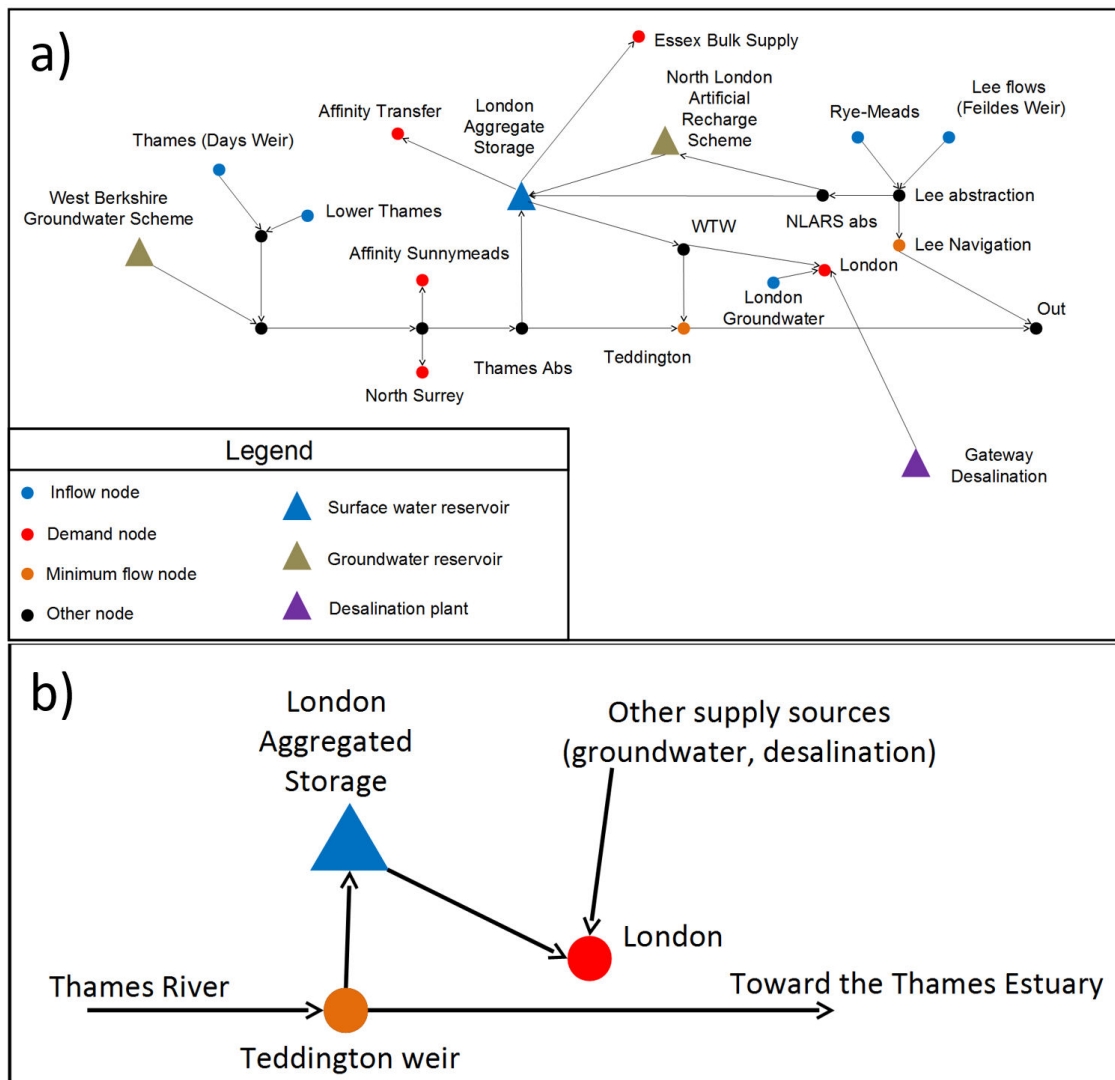
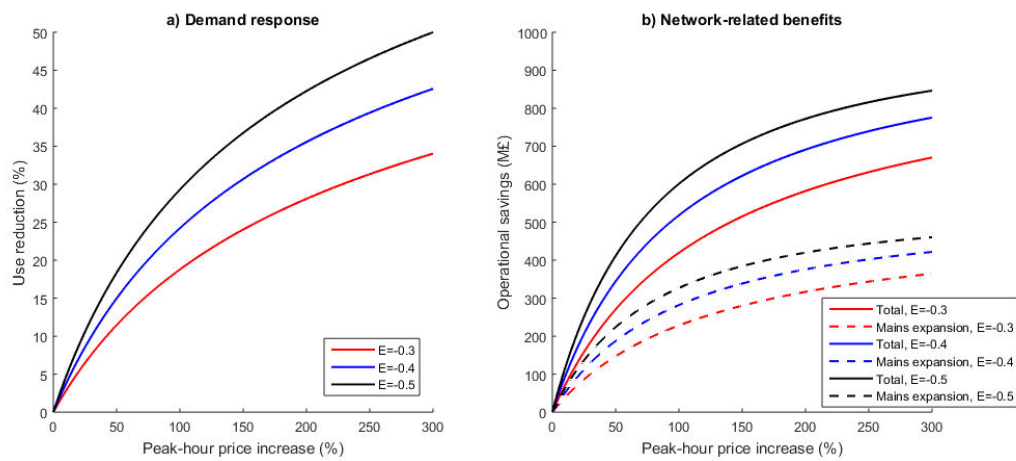
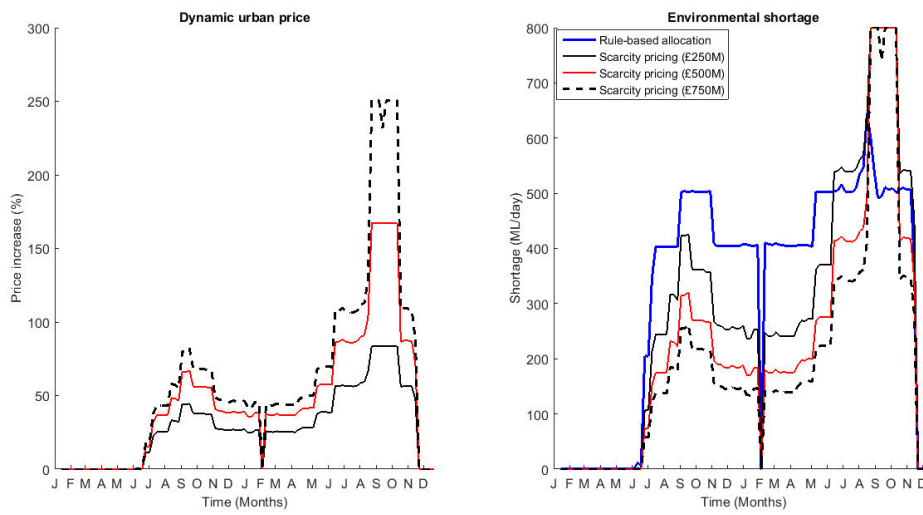


Fig. 5



**Fig. 6**





**Fig. 7**

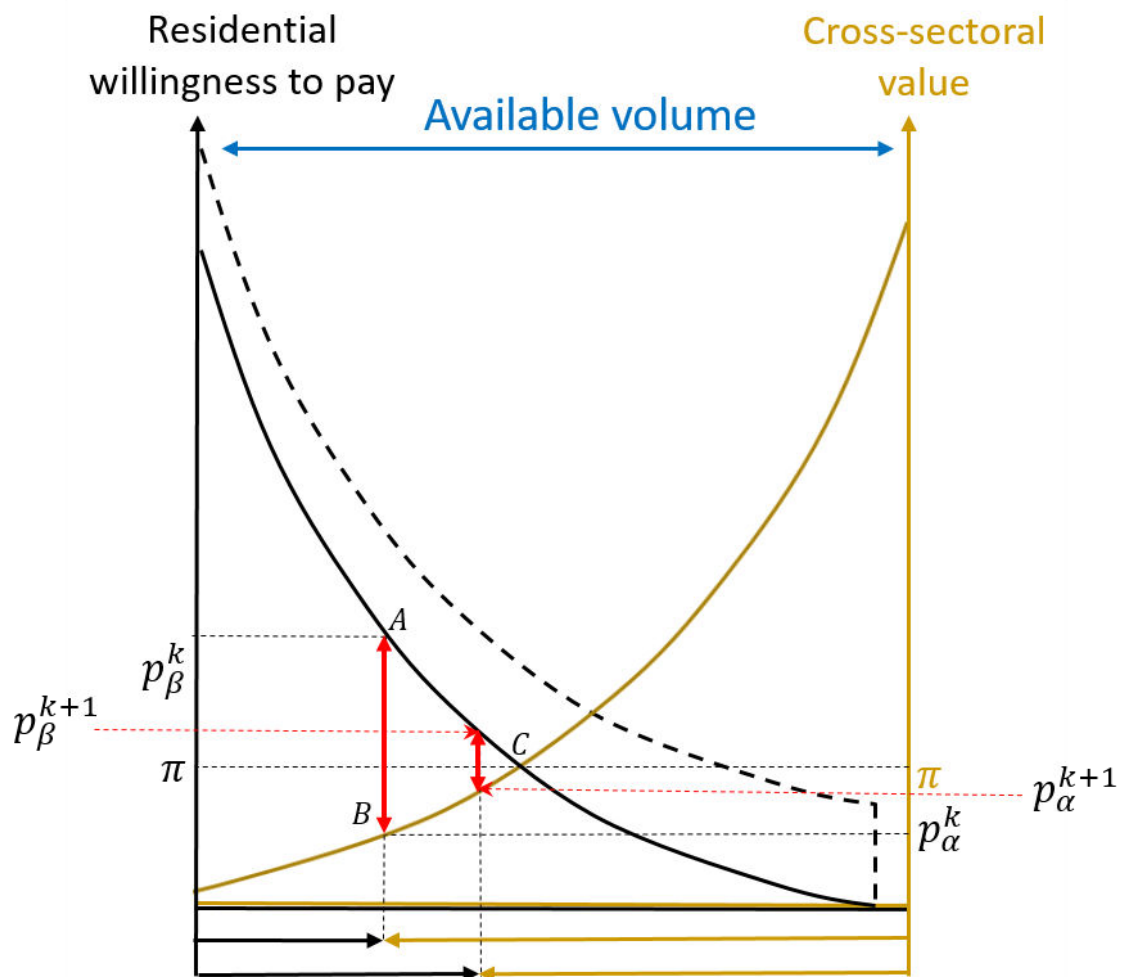


Fig. 8